	Recommended Budget 2014/15		Proposed Budget 2015/16		Proposed Budget 2016/17		Proposed Budget 2017/18	
	£000's	% of Total	£000's	% of Total	£000's	% of Total	£000's	% of Total
City Regeneration	492	2%	26	0%	(289)	-2%	(498)	-3%
City Development	1,842	9%	1,690	9%	1,563	9%	1,554	10%
Cultural Development	14	0%	3	0%	(7)	0%	(16)	0%
Development	89	0%	83	0%	81	0%	81	1%
Support Services	608	3% 0%	608	3% 0%	518	3%	518	3% 0%
Information Services Spatial Development	<mark>(28)</mark> 1,159	6%	(<mark>28)</mark> 1,024	6%	(<mark>28)</mark> 999	0% 6%	(<mark>28)</mark> 999	6%
Regeneration & Major Projects Team	(5,227)	-25%	(5,359)	-29%	(5,431)	-32%	(5,431)	-34%
Commercial Property	(6,487)	-31%	(6,619)	-36%	(6,691)	-40%	(6,691)	-42%
Office Accomadation	488	2%	488	3%	488	3%	488	3%
Property Maintainence	306 467	1% 2%	306 467	2% 3%	306 467	2% 3%	306 467	2% 3%
Support Services	407	270	407	3%	407	3%	407	3%
Housing & Property	3,877	19%	3,695	20%	3,579	21%	3,379	21%
Community Housing Strategy	649	3%	644	4%	638	4%	638	4%
Housing Needs Property Services	3,756 (528)	18% -3%	3,756 (705)	21% -4%	3,746 (805)	22% -5%	3,746 (1,005)	24% -6%
Property Services	(320)	-370	(100)	-470	(003)	-370	(1,000)	-070
Organisational Development & Corporate Services	6,188	30%	5,390	30%	4,642	28%	4,379	28%
Corporate Services	0,100	30 /6	5,590	30 //	4,042	20 /0	4,319	20 /0
Finance	265	1%	195	1%	195	1%	195	1%
Accountancy Internal Audit	43 0	0% 0%	3 0	0% 0%	3 0	0% 0%	3 0	0% 0%
Corporate Finance	56	0%	56	0%	56	0%	56	0%
Investigations	177	1%	177	1%	177	1%	177	1%
Revenues	(12)	0%	(42)	0%	(42)	0%	(42)	0%
Business Improvement & Technology	1,259	6%	1,105	6%	783	5%	788	5%
Contracts & Procurement	(17)	0%	(46)	0%	(66)	0%	(66)	0%
Transformation Projects	535	3%	535	3%	385	2%	385	2%
Performance	(91)	0%	(91)	0%	(91)	-1%	(91)	-1%
Business Improvement & Performance	61	0%	61	0%	54	0%	54	0%
Technology	770	4%	645	4%	500	3%	505	3%
Customer Services	3,704	18%	3,586	20%	3,428	20%	3,160	20%
Customer First Programme	30	0%	30	0%	30	0%	30	0%
Customer Contact Revenues	87 1,175	0% 6%	(69) 1,213	0% 7%	(189) 1,175	-1% 7%	(<mark>309)</mark> 1,137	-2% 7%
Housing Benefit	2,412	12%	2,412	13%	2,412	14%	2,302	15%
Replacement Academy Server	(0)	0%	(0)	0%	(0)	0%	(0)	0%
Human Resources & Facilities	527	3%	507	3%	239	1%	239	2%
Human Resources	195	1%	175	1%	100	1%	100	1%
Health & Safety	0	0%	0	0%	0	0%	0	0%
Learning & Development	53	0%	53	0%	(47)	0%	(47)	0%
Payroll	120	1%	120	1%	118	1%	118	1% 0%
Facilities Management	160	1%	160	1%	69	0%	69	0%
Law & Governance	434	2%	(3)	0%	(3)	0%	(3)	0%
Committees Election Services	3 219	0% 1%	0 218	0% 1%	0 218	0% 1%	0 218	0% 1%
Legal Services	181	1%	216 98	1%	98	1%	98	1%
Member Services	4	0%	4	0%	4	0%	4	0%
Scrutiny	0	0%	0	0%	0	0%	0	0%
Executive Support	27	0%	(323)	-2%	(323)	-2%	(323)	-2%
Community Services	14,139	68%	12,843	70%	12,470	74%	11,930	75%
Environmental Development	2,835	14%	2,752	15%	2,704	16%	2,704	17%
Environmental Health	797	4%	735	4%	690	4%	690	4%
Environmental Sustainability	608	3%	608	3%	608	4%	608	4%
Environmental Protection	1,048	5%	1,027	6%	1,024	6%	1,024	6%
Business Development ED Management	219 162	1% 1%	219 162	1% 1%	219 162	1% 1%	219 162	1% 1%
J								
Direct Services Building Planned Operations	2,880 (2,598)	14% -12%	2,458 (2,631)	13% -14%	2,271 (2,664)	13% -16%	1,881 (2,664)	12% -17%
Building - Responsive Operations	(66)	0%	(66)	0%	(66)	0%	(66)	0%
Off Street Parking	(3,635)	-17%	(4,101)	-22%	(4,281)	-25%	(4,691)	-30%
Waste & Recycling Domestic	3,403	16%	3,471	19%	3,483	21%	3,467	22%
Waste & Recycling Commercial	(1,130)	-5%	(1,162)	-6%	(1,297)	-8%	(1,297)	-8%
Engineering	(38)	0% 10%	(131)	-1% 21%	(149)	-1%	(136)	-1% 24%
Street Scenes Motor Transport	3,858 (83)	19% 0%	3,834 (43)	21% 0%	3,836 (1)	23% 0%	3,838 42	24% 0%
Garages	(53)	0%	(53)	0%	(53)	0%	(53)	0%
Caretaking & Miscellaneous	(219)	-1%	(219)	-1%	(219)	-1%	(219)	-1%
Local Overheads	2,334	11%	2,334	13%	2,334	14%	2,184	14%
Direct Building Services Stores	1,107	5%	1,225	7%	1,348	8%	1,476	9%
Leisure, Parks & Communities	7,954	38%	7,363	40%	7,156	43%	7,006	44%

	Recommended Budget 2014/15		Proposed Budget 2015/16		Proposed Budget 2016/17		Proposed Budget 2017/18	
	£000's	% of Total	£000's	% of Total	£000's	% of Total	£000's	% of Tota
Oxford Sports Partnership	91	0%	91	0%	91	1%	91	1%
Sports Development	212	1%	212	1%	209	1%	209	1%
Allotments	25	0%	25	0%	25	0%	25	0%
Burial Services	70	0%	70	0%	70	0%	70	0%
Countryside	146	1%	146	1%	146	1%	146	1%
Parks	1,815	9%	1,753	10%	1,684	10%	1,684	11%
Parks Management & Administration	444	2%	444	2%	444	3%	444	3%
Communities & Neighbourhoods	2,699	13%	2,674	15%	2,649	16%	2,649	17%
Positive Futures	393	2%	388	2%	388	2%	388	2%
Policy, Culture and Comms	471	2%	271	1%	340	2%	340	2%
Communications	(17)	0%	(29)	0%	(37)	0%	(37)	0%
Culture	442	2%	431	2%	422	3%	422	3%
Policy & Partnerships	46	0%	(131)	-1%	(45)	0%	(45)	0%
Total Portfolio Budget	20,820	100%	18,259	100%	16,823	100%	15,811	100%
Below the line								
Corporate Accounts	194	1%	(1,609)	-9%	(2,193)	-13%	(2,727)	-17%
Contingencies	3,067	15%	4,675	26%	6,224	37%	7,313	46%
Net Expenditure Budget	24,081	116%	21,325	117%	20,854	124%	20,397	129%
General Fund Working Balances								
Transfer to / (from) General Fund Working Balances	0	0%	0	0%	0	0%	0	0%
Net Budget Requirement	24,081	116%	21,325	117%	20,854	124%	20,397	129%
Financed by	(24,081)	-116%	(21,325)	-117%	(20,854)	-124%	(20,397)	-129%
Revenue Support Grant	(6,341)	-30%	(4,433)	-24%	(3,682)	-22%	(2,940)	-19%
Business Rates retention	(6,114)	-29%	(5,299)	-29%	(5,405)	-32%	(5,513)	-35%
Council tax	(11,582)	-56%	(11,754)	-64%	(11,928)	-71%	(12,105)	-77%
Less Parish Precept	162		162		162		162	
•		1%		1%		1%		1%
Collection Fund Surplus	(205)	-1%	0	0%	0	0%	0	0%